

## Message Text

UNCLASSIFIED

PAGE 01 STATE 020346  
ORIGIN IO-04

INFO OCT-01 ISO-00 /005 R

66011

DRAFTED BY IO/AGR:PJBYRNES:DKS

APPROVED BY IO/SA:TLYNCH

-----290610Z 098783 /13

R 282256Z JAN 77

FM SECSTATE WASHDC

TO AMEMBASSY ROME

UNCLAS STATE 020346

FODAG

FOL RPT USUN 0207 ACTION SECSTATE 27 JAN QUOTE

UNCLAS USUN 0207

E.O. 11652: N/A

TAGS: UNDP, EAID

SUBJ: UNDP GOVERNING COUNCIL, 23RD SESSION: ITEMS 7 AND 8:

ADMINISTRATOR'S REPORT - IMPLEMENTATION OF NEW  
DIMENSIONS; REPORT ON GOVERNMENT EXECUTION OF  
PROJECTS

1. SUMMARY - NEW DIMENSIONS IS THE TERM USED BY UNDP  
SINCE 1975 TO INDICATE THE MOVEMENT TOWARD A MORE FLEXIBLE  
AND VARIED TECHNICAL ASSISTANCE PROGRAM AIMED AT  
GREATER SELF-RELIANCE AND GREATER PARTICIPATION BY  
DEVELOPING COUNTRIES IN PROJECT DESIGN AND IMPLEMENTATION.  
GOVERNMENT (IN CONTRAST TO SPECIALIZED AGENCY) EXECUTION OF  
PROJECTS IS ONE OF THE MEANS BY WHICH THE GREATER  
PARTICIPATION BY LDOS IS FOSTERED. THE COUNCIL REVIEWED REPORTS  
ON THESE TWO RELATED ISSUES, AND PROVIDING CAUTIOUS  
ENCOURAGEMENT TO THE ADMINISTRATOR TO PROCEED ALONG THESE  
UNCLASSIFIED

UNCLASSIFIED

PAGE 02 STATE 020346

LINES, WHILE TAKING CARE TO INSURE THAT ADEQUATE CONTROLS  
AND MONITORING WERE MAINTAINED. END SUMMARY.

2. THE UNDP DEPUTY ADMINISTRATOR (PATEL) AND ASSISTANT  
ADMINISTRATOR FOR PROGRAM AND POLICY (ANSTEE) INTRODUCED  
DP/220, REPORTING ON LIMITED PROGRESS MADE IN THE APPLICATION  
OF THE NEW DIMENSIONS CONCEPT MAINLY AS A RESULT OF THE

SLOWDOWN OF THE PROGRAM IN 1976 DUE TO FINANCIAL CONSTRAINTS IN ADDITION TO PROCEDURAL AND LEGAL PROBLEMS WHICH HAD ARISEN IN ATTEMPTS TO FURTHER DECENTRALIZE RESPONSIBILITY TO THE FIELD. HE NOTED HOWEVER THAT IT WOULD ALSO TAKE A CHANGE OF ATTITUDE AND REORIENTED APPROACHES TO STRENGTHEN THE CAPACITY OF RECIPIENT GOVERNMENTS TO ASSUME INCREASED RESPONSIBILITY IN THE EXECUTION OF PROJECTS AND TO BUILD SELF-RELIANCE. THE SPECIALIZED AGENCIES WERE REPORTED TO HAVE BEEN BROUGHT FULLY INTO THE PICTURE ON GOVERNMENT EXECUTION OF PROJECTS AS A RESULT OF INFORMAL DISCUSSIONS INITIATED BY UNDP AND THE ORGANIZATION OF A SPECIAL TASK FORCE IN DECEMBER WHICH WILL CONTINUE TO PROVIDE THE ADMINISTRATOR WITH THE ADVICE OF THE AGENCIES. ANSTEE STATED THAT A "FULL MEETING OF THE MINDS" HAD BEEN ACHIEVED INITIALLY WITH THE AGENCIES. IN ADDITION, REVISED UNDP GUIDELINES WERE BEING PREPARED TO BE SENT SHORTLY TO THE FIELD AND DETAILED FINANCIAL PROCEDURES WERE BEING DEVELOPED ON GOVERNMENT EXECUTION. TO DATE ONLY ONE PROJECT HAS BEEN APPROVED FOR GOVERNMENT EXECUTION, A REGIONAL INSTITUTION RATHER THAN A NATINAL GOVERNMENT BEING THE IMPLEMENTING AGENT.

3. IN ALL 27 MEMBER STATES, INCLUDING THE U.S., MADE STATEMENTS ON THESE TWIN ITEMS. THE COMMENTS VARIED FROM THE CRITICAL TO THE FAVORABLE. THE CANADIANS VOICED EXTENSIVE CRITICISM TO THE EFFECT THAT UNDP SHOULD BE FOCUSSING MORE CAREFULLY ON ADMINISTRATIVE MATTERS RATHER THAN DEVISING NEW CONCEPTS, AND CONDEMNED

UNCLASSIFIED

PAGE 03 STATE 020346

ITS ATTEMPTS AT TRYING TO ALTER TRIED AND TESTED PROCEDURES. A NUMBER OF DELEGATIONS ASKED ABOUT THE FINANCIAL IMPLICATIONS OF THE NEW DIMENSIONS APPROACH (PRINCIPALLY ON PROCUREMENT AND RECRUITMENT). INDIA SPOKE SHARPLY AGAINST DONORS ATTEMPTING TO DICTATE SECTORAL OR OTHER TARGETS, STATING THE PRINCIPLE THAT RECIPIENT GOVERNMENTS WERE FREE TO ESTABLISH THEIR OWN PRIORITIES. GENERAL SENTIMENT WAS EXPRESSED THAT UNDP SHOULD MAKE MORE RATIONAL USE OF AVAILABLE FUNDS. THERE SEEMED TO BE CLEAR CONSENSUS THAT NEW DIMENSIONS APPROACH HAD NOT AS YET HAD A MAJOR IMPACT ON THE NATURE OF THE PROGRAM, DUE IN PART TO THE RECENT LIQUIDITY CRISIS.

4. ON GOVERNMENT EXECUTION OF PROJECTS THERE WAS GENERAL AGREEMENT, CONFIRMED BY THE ADMINISTRATOR, THAT UNDP SHOULD CONTINUE ON A CAUTIOUS AND SELECTIVE BASIS, INVOLVING FULLY THE SERVICES AND ADVICE OF THE SPECIALIZED AGENCIES, AND THAT THE BUILDUP OF SELF-RELIANCE AMONG RECIPIENT GOVERNMENTS WAS A PRIMARY OBJECTIVE. INNOVATIVE

APPROACHES WERE GENERALLY ENCOURAGED. SEVERAL AGENCIES, LED BY FAO, EXPRESSED WILLINGNESS TO COOPERATE AND TO ASSIST RECIPIENT GOVERNMENTS FULLY IN THIS AREA, NOTING THAT MANY PROCEDURES STILL HAD TO BE WORKED OUT. THERE WAS GENERAL AGREEMENT THAT THE QUALITY OF THE PROGRAM WAS OF PARAMOUNT CONSIDERATION.

4. U.S. STATEMENT BY PIERRE SALES BEING POUCHED TO IO/DHP AND AID/PPC/IA.

5. A DRAFT DECISION ON ITEM 7 AND 8 (DP/GC/XXIII/WP 2 HAS BEEN TABLED BY THE VICE PRESIDENT AND POUCHED TO IO/DHP.  
BENNETT

UNQUOTE VANCE

UNCLASSIFIED

NNN

## Message Attributes

**Automatic Decaptioning:** X  
**Capture Date:** 01-Jan-1994 12:00:00 am  
**Channel Indicators:** n/a  
**Current Classification:** UNCLASSIFIED  
**Concepts:** REPORTS, TECHNICAL ASSISTANCE, DEVELOPMENT PROGRAMS  
**Control Number:** n/a  
**Copy:** SINGLE  
**Sent Date:** 28-Jan-1977 12:00:00 am  
**Decaption Date:** 01-Jan-1960 12:00:00 am  
**Decaption Note:**  
**Disposition Action:** n/a  
**Disposition Approved on Date:**  
**Disposition Case Number:** n/a  
**Disposition Comment:**  
**Disposition Date:** 01-Jan-1960 12:00:00 am  
**Disposition Event:**  
**Disposition History:** n/a  
**Disposition Reason:**  
**Disposition Remarks:**  
**Document Number:** 1977STATE020346  
**Document Source:** CORE  
**Document Unique ID:** 00  
**Drafter:** PJBARNES:DKS  
**Enclosure:** n/a  
**Executive Order:** N/A  
**Errors:** N/A  
**Expiration:**  
**Film Number:** D770032-0626  
**Format:** TEL  
**From:** STATE  
**Handling Restrictions:** n/a  
**Image Path:**  
**ISecure:** 1  
**Legacy Key:** link1977/newtext/t1977016/aaaaafkv.tel  
**Line Count:** 131  
**Litigation Code IDs:**  
**Litigation Codes:**  
**Litigation History:**  
**Locator:** TEXT ON-LINE, ON MICROFILM  
**Message ID:** 236370da-c288-dd11-92da-001cc4696bcc  
**Office:** ORIGIN IO  
**Original Classification:** UNCLASSIFIED  
**Original Handling Restrictions:** n/a  
**Original Previous Classification:** n/a  
**Original Previous Handling Restrictions:** n/a  
**Page Count:** 3  
**Previous Channel Indicators:** n/a  
**Previous Classification:** n/a  
**Previous Handling Restrictions:** n/a  
**Reference:** n/a  
**Retention:** 0  
**Review Action:** RELEASED, APPROVED  
**Review Content Flags:**  
**Review Date:** 14-Sep-2004 12:00:00 am  
**Review Event:**  
**Review Exemptions:** n/a  
**Review Media Identifier:**  
**Review Release Date:** n/a  
**Review Release Event:** n/a  
**Review Transfer Date:**  
**Review Withdrawn Fields:** n/a  
**SAS ID:** 3618386  
**Secure:** OPEN  
**Status:** NATIVE  
**Subject:** UNDP GOVERNING COUNCIL, 23RD SESSION: ITEMS 7 AND 8: ADMINISTRATOR'S REPORT - IMPLEMENTATION OF NEW DIMENSIONS; REPORT ON GOVERNMENT EXECUTION OF  
**TAGS:** EAID, UNDP  
**To:** ROME  
**Type:** TE  
**vdkgvkey:** odbc://SAS/SAS.dbo.SAS\_Docs/236370da-c288-dd11-92da-001cc4696bcc  
**Review Markings:**  
Margaret P. Grafeld  
Declassified/Released  
US Department of State  
EO Systematic Review  
22 May 2009  
**Markings:** Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 22 May 2009